



OFFICE OF THE CITY MANAGER
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MEMO

DATE: April 20, 2016
TO: Mayor and City Council
FROM: Spencer Nebel, City Manager
SUBJECT: Status Report for the four-week period ending Friday, April 22, 2016

It has been an extremely busy and chaotic four-week period in pulling together the proposed budget for the City of Newport for the fiscal year that will begin July 1, 2016. This time was compromised somewhat by the Oregon/Washington Manager's Conference, which took place during this time as well – I did really enjoy having something to think about other than budget for a few days though! I appreciate the effort of all the various department heads, and those who worked on various aspects of putting the entire budget together. I particularly want to single out Finance Director, Mike Murzynsky, and Assistant Finance Director, Linda Brown, for the time and extra hours they put into this process in order to pull together the information I needed to develop a proposed budget for the city.

HIGHLIGHTS OF ACTIVITIES:

Highlights of the following four-weeks, includes the following:

- Met with Barb James, Tim Gross, and John DuBois in payroll to sort through a number of issues with the on-call pay. We want to make sure the on-call pay records are clear to John, who actually processes on-call pay in payroll.
- Peggy Hawker and I met with Payne West to review insurance rates for next year. The average CIS Pool increase for general liability is seeing a 9% increase, while worker's compensation is seeing an increase of 7.2%. We have one more bad year to get off our bad history and our rates should come down based on the last two years of worker's comp. claims which are down significantly.
- Derrick Tokos, Tim Gross and I met with Ed Wiles to discuss the lease of a parking lot across from City Hall.
- Peggy, Tim and I met with Tom Webb from the VAC to discuss on how we are proceeding with the insurance claim relating to the floor of the VAC. We want to make sure we have adequately addressed the leakage issues prior to installing a new floor, so there is no

possibility of a repeat flooding incident like occurred during the December storms. Overall, Tim is comfortable with them going ahead with the floors as long as we can make the drainage improvements prior to next winter. It will also be important to utilize a flooring material that will be the aesthetic needs of the VAC, but hold up better to any water issues that may occur.

- Peggy, Derrick, Tony Garbarino, and I met up on Safe Haven Hill in order to prepare for the dedication of Safe Haven Hill, which will occur Friday, April 29. While we were up there, four different groups came from Camp Gray to familiarize themselves with Safe Haven Hill, and to learn various geological issues relating to the Cascadia Subduction Zone, as well as enjoying nature and other discussions while we were planning our ribbon cutting.
- Met with John Roth of South Beach, who is unhappy with his interaction with the Engineering Department regarding this project. He was also unhappy with the restoration work that took place at his home. He is one of the few homes that has a irrigated lawn running up to the street. I will be reviewing this complaint with Tim to determine how we can handle various decisions that need to go on during the course of a project. This project was certainly troubled by a number of survey and engineering issues, and most of this project occurred prior to having our project manager position filled as well. I know we can do a better job in working through these types of issues in future projects.
- Peggy and I met to finalize the recommendation regarding the Tourism Facilities Grants to forward a recommendation to the City Council.
- Prepared agenda items for the April 4, City Council meeting.
- Attended the Northwest Regional Manager's Conference in Stevenson, Washington. This conference is for city and county managers in Oregon and Washington, as well as Alaska and Idaho – although it is primarily an Oregon/Washington meeting. Highlights of the conference were as follows:
 - Heard a presentation from Martha Perego, ICMA Director of Member Services, regarding managers in the news for all the wrong reasons. Martha indicated that ethics is all about leadership, personal and professional values and a commitment to the public which manager's serve. One area that managers have encountered is when managers assume certain job perks are part of their employment without specific authorization from the elected officials. She emphasized that these arrangements need to be memorialized in the public records in order to avoid future issues for the manager when these arrangements are challenged at some point in the future. In response to the California manager that was paid several million dollars from a poor smaller community, ICMA has adopted compensation guidelines to try and identify when compensation becomes unreasonable. As a member of ICMA, I am required to conduct my business and personal affairs within a code of ethics. This is one of the significant requirements for ICMA membership.
 - Heard from a panel regarding appropriate steps for managers leaving positions. (I am not anticipating needing any of these skills presented in this session anytime soon!)

- Heard from a panel of managers regarding fabulous flops. The general lesson here is that local government should not be afraid to try something because of the possibility of failure, and failure can be a great learning environment for an organization on future initiatives. Interestingly enough, a number of the failures referred to public arts projects in communities. Jay Covington, Chief Administrative Officer of Renton, Washington, indicated that their arts committee was charged with developing public art for a community entry sign. There was so much discourse regarding the project that the City Council ended up removing the signs that were completed for this projects. A second project that proved to be a flop was the development of a downtown transit center. It was thought it would spur development for the downtown area; however, it proved to be too congested of an area in which to efficiently move people in and out of the area. It also substantially increased the underserved population in the downtown area, and did not meet the expectations when the project went forward. The lessons learned include the following: communities can learn and talk about these types of issues to determine how things might have been done differently; there should be encouragement for the community to try new things even if they don't necessarily work out; and it is very important to monitor pilot projects and be sure to celebrate the successes that occur. In Yakima, Washington, another art flop included the local arts committee commissioning the "Labors of Hercules for a new civic building. The work that was produced was so offensive to many community folks that the Mayor and Council ultimately ordered the paintings removed. It was noted that the private sector often times makes mistakes; however, when the public sector makes mistakes things are usually very much more transparent and reported with the public often times not tolerating those mistakes well. However, lack of tolerance of making mistakes can stifle innovation. Staff should be supported even when through innovative efforts the results may not be what was expected by the community. These experiences should be used to guide future innovative actions by the organization.
- Attended a session on Washington State's experience in hosting the 2015 ICMA Conference. Portland is the ICMA host site in 2021.
- Attended a session on breaking down barriers within the organization. In order to foster teamwork, it is important that staff members can speak in the same proportion – nobody should dominate the discussion. The tone of voice, nonverbal expressions are critical in keeping everyone participating in discussions at the table. It is also important to create a psychologically safe place for those employees who might be less forceful to feel comfortable in sharing their ideas and thoughts. In Renton, Washington, they established a weekly brown bag lunch, which was wide open for any city employees. At the brown bag lunch, there would be an assigned topic with readings. While employees were welcome to participate, the ground rules were no whining, and no rank observed. It is the role of the managers to break down barriers that impact internal communications. An example cited in Renton was that both the Fire Department and Water crews inspected hydrants, but in discussion with both groups, it was determined what

the needs were of the Fire Department, with the maintenance crews then looking for the fire needs as well as their general inspections to streamline this process. This was a result of discussions at various levels within the organization.

- There was a session on homelessness. There were a number of issues that are important to consider in addressing the issue of homelessness in communities. First of all, humans are the one animal species that have built their own homes since the time of the caveman. At least one third of the homeless population has severe mental health issues. County jails are the main mental health provider in today's society. Making drug and alcohol abstinence a requirement of housing programs is ineffective in trying to address the housing issues. It may be better to deal with the housing issues first, and then deal with drug and alcohol addiction issues. In Eugene, a gated community of 30 little houses was constructed. The cost of all thirty little houses was less than one half of one federally funded family housing unit. Nine to fifteen months is the normal stay in the little houses with a transitional plan expected.

It was indicated that we are experiencing the failure of society to address mental health, drug and alcohol abuse and acting out fallout which creates the housing crisis. In order to effectively address housing issues, it is important to bring together all the components in the community (both social agencies, as well as the business community) to discuss, debate and develop local policy that are politically accepted by a broad base of the community. In Everett, Washington, it was suggested that a regional approach is important. The folks from Everett also suggested the panhandlers' ordinance, which resulted in the ACLU getting involved with those discussions.

- Stephen Marks, Oregon Liquor Control Commission, and Rick Garza, Washington State Liquor and Cannabis Board, presented each state's experience with recreational marijuana. Overall, Washington is pretty well established. Oregon is going through its initial shakedown cruise with marijuana. Early revenue reports from Oregon indicate that significantly more revenue than anticipated is being collected.

I enjoyed the opportunity to attend the 2016 NW Regional Management Conference.

- Attended an Oregon City/County Manager's Association Board of Directors Meeting following the conference in Stevenson, Washington.
- Prepared agenda items for the April 4 City Council meeting.
- Held a routine staff meeting with the Mayor to review the agenda for the April 4 meeting.
- Met with Jim Protiva and Nancy Steinberg regarding her role as chairperson of advisory committee.
- Participated in the Lincoln County Workforce Housing panel discussion on Tuesday, April 5. Mayor Roumagoux, Councilors Busby and Engler, along with Derrick Tokos also

participated. I have enclosed notes provided by Rachel Cotton regarding the meeting. The emphasis of those attending this meeting was trying to address workforce housing issues in Lincoln County. The combination of high land costs, and limited availability of developable land for housing proves to be key problems according to the comments that Caroline Bauman has received from their earlier meeting in Waldport on housing issues. Furthermore, there is a significant limitation of multi-family housing options for individuals and families working in Lincoln County. It was indicated at the conference that successful development is opportunistic when the right conditions are in existence development may occur. It was suggested that some older homes in somewhat deteriorated conditions can be purchased, rehabbed and put back on the market to create more affordable housing. A Benton County/Corvallis Task Force identified assembling parcels of property as one of the most critical issues to address affordable housing issues there. A discussion also focused on the expansion that OSU will be doing in Newport, and the need to have appropriate housing for employees at OSU who will be working in Newport. In addition to the notes from Rachel Cotton, I am including comments from Wallace Kaufman, who proposed that the county's largest employers should form a "for profit consortium" to create housing for their employees. This would raise capital for direct loans from the consortium to qualified employees to pursue their housing options.

- Mike Murzynsky, Tim Gross and I reviewed the pool construction project costs as part of finalizing the budget.
- Tim, Derrick and I met regarding the bollards to prevent vehicles from driving on the new bike paths.
- I participated in an hour long KCUP radio show with Cheryl Harle.
- Peggy Hawker and I met with the Farmer's Market staff to finalize their special event permit.
- Met with staff to review final capital outlay budget for the 2016-17 proposed budget.
- Along with Derrick, Tim, and Jayson from Engineering, I participated in an open house for the Golf Course Drive Project. Property owners expressed a number of concerns regarding the project, with the primary sticking point being the road width that would be constructed at this location. A follow-up meeting will be held in the field to discuss the road width issues. Tim would like to construct the new road at the minimum standards for an uncurbed two lane roadway. Property owners are interested in a narrower road similar to what is in place now. A majority of the property owners agreed that the water main needs to be replaced. We had preliminary discussions with the property owners that this project could be funded in part through a local improvement district, which would require participation by the property owners. This project is not likely to go forward until the 2017 construction season.
- Participated in a meeting of the Visioning Steering Committee where the committee selected proposals for interviews for the visioning process.
- Participated in Marine Science Day on Saturday, April 9. The Hatfield and Marine Science Center had a very busy day with lots of visitors.

- Mayor Roumagoux, Councilor Swanson, Jim Protiva, Derrick Tokos and I participated in the Chamber of Commerce balloon banquet on Saturday, April 9.
- Most of the week or April 11, the focus was working on the proposed budget.
- Along with Mayor Roumagoux, Councilor Swanson and various staff, I participated in a crisis leadership decision making FEMA presentation at Gleneden Beach. The session was geared to senior management policy makers, and focused on the response by all levels of government to Hurricane Katrina in 2005. The general conclusion of that effort was that previous emergency plans worked remarkably well leading up to the hurricane itself, including the largest evacuation of people in the history of the United States from New Orleans. The failure of the Katrina response occurred after the event, and could be attributed to a lack of understanding of various roles at the local, state and federal level regarding the response. Also, there were personality issues that interfered with the decision making process at all levels. A key takeaway was that senior management and policy makers need to clearly understand their various roles in responding to an emergency situation through repetitive training and planning exercises.
- Attended the monthly lunch of the Lincoln County Managers.
- Participated in an Airport Committee meeting.
- Attended the City/County Manager's and Administrator's lunch meeting that is sponsored by the COG in Albany on Friday, April 15. The search for appropriately licensed employees for water and wastewater functions was one of the key topics with a number of communities struggling to hold onto qualified operators. Following the meeting, Jay Bauman, City Manager of Toledo, inquired about the possibility of working on a collaborative arrangement between the City of Toledo and City of Newport regarding use of the city's pool by Toledo residents. Toledo is exploring the possibility of closing their facility. Their facility is about the same age as our pool facility, and is experiencing many significant operational issues as well. Jay would like to review the possibility of the City of Toledo making some sort of contribution for the operation of the City of Newport's pool in exchange for providing resident rates for Toledo residents using the City of Newport's pool. I indicated to Jay this is something that we will discuss at a staff level, but it certainly seemed to make some sense. The additional revenue will be helpful in meeting the operational needs of a new aquatic center. We should have sufficient capacity to accommodate Toledo users as well. I explained to Jay that we would get back to him following the staff discussion on this matter. Let me know if you have any thoughts regarding this issue.
- Prepared agenda items for the April 18 Council meeting.
- Held a routine staff meeting.
- Met with Mayor Roumagoux to review the agenda for the April 18 meeting.
- Met with Lance to review Airport operations.
- Met with Dave White and Lanny Schulze regarding various Public Works issues.
- Participated in a meeting with United Way and our City Employees Committee.
- Met with Barb, Tim, Lanny and Dave regarding the potential implementation of lead-pay. Lead-pay would be assigned to an individual in those Public Work's units that do not have an employee who qualifies as Senior Utility worker. This designation would be given to a

non-senior employee charged with department leadership responsibilities. This designation could change from time to time for different employees within that department. When there is a Senior Utility worker, we would not utilize the lead worker pay differential.

- Met with Peggy and staff on a special event permit for a Color Run being proposed by the Oregon Coast Council for the Arts as a fund raising activity. The fun run will start in the Nye Beach turnaround area, head up Beach Street at Sixth over to Nye and then by the PAC and eventually through the Don Davis Park down to the beach with finish line being on the beach itself. There are a number of stations where food grade dry coloring will be thrown at the runners wearing white tee-shirts as they complete the course. They will have had a number of colors thrown at them for the tie-dye effect as they finish the race. The Fire Department has agreed to wash down the locations where the color is being applied. When this occurs there will be some color in the Nye Beach outfall as the food coloring is washed into the storm sewers. The organization will post in several locations that this event is going on and explaining the potential for colors to be noticed on the beach. All in all, it looks like a fun event. OCCA has made a presentation to the Nye Beach Merchants Association, who have endorsed this event. It should be lots of fun to participate in and/or watch. Please note the bottom portion of the turnaround will be closed to through traffic with traffic being routed through the upper parking lots during the event on Saturday morning.
- Peggy, Derrick and I met to discuss staffing options for the City's upcoming visioning process. It has been our hope that the Senior Planner position would be filled prior to this time. We have had difficulty in attracting candidates to the advertisement to fill this position. We are re-advertising the position as either a Senior Planner position or a Planning Assistant position, which may open more candidates that qualify for this position. If we are unable to fill this position at the time we embark on the visioning process, we may want to pursue the hiring of a temporary coordinator for this work. The visioning process will be quite labor intensive from a staff standpoint, and we need to make sure that we can adequately support this effort to assure a successful community result.
- Had a phone conversation with Paul Lawson who owns the shovel reading industrial site next to the Thompson Sanitary Services. We have been having discussions with the County regarding the County bringing NE Avery Street up to current standards and then turning that road over to the City as part of the PUD expansion going on in that location. Mr. Lawson wants to be included in those discussions since he may want to provide for some utility extensions that could be in that roadway. I indicated that we would involve him in a discussion of this matter with the City and the County, along with the PUD.
- Met with Mark Miranda to discuss various Police Department issues.
- Met with Rob Murphy to review various Fire Department issues. Please note that processes are proceeding with the hiring of an Emergency Coordinator for the City of Newport with second interviews being conducted with four candidates during the first week of May.

- Met with Mark Collson, who was expressing concerns about the Moore/Bay Boulevard storm sewer project and the impact on the intersection near the bank. He expressed some frustration that Engineering had not met with the bank to discuss the easement that will be required for this location. In talking to Tim regarding this matter, he has been waiting for the final easement to be developed by our engineering firm of this intersection. He did follow up and meet with the Oregon Coast Bank President. I did follow up with the bank following my meeting with Mark, and the Oregon Coast Bank President appreciated the update, and did not see any major issues going forward as long as the work does not go beyond the existing location of the sidewalk. Tim felt the work would not extend beyond the sidewalk. On these projects, we certainly need to spend a little more time prior to design with key stakeholders so they have some input and understand what and where these projects will be located.
- Mayor Roumagoux and I have been participating in interview sessions with candidates for the Marine Studies Initiative Director's position for OSU. The Marine Studies Initiative will be operated separately from a programing standpoint from the Hatfield Marine Science Center. This position will work both out of Corvallis and Newport, coordinating various curriculum issues and operating the program. It is anticipated this decision will be made regarding this position by June. Overall, things are moving forward with this ambitious project for OSU and Newport.
- Derrick and I met to work on a report for the Council regarding vacation rentals. We will outline a number of alternatives that Council may wish to pursue at the May 2 City Council meeting.
- Barb James and I met on a number of retirement issues.
- Peggy, Tim and I met to discuss Bike/Ped Committee issues. This is certainly a good example of some of the dis-function that we currently have between our advisory committees, staff and the City Council. The Bike/Ped Committee has done a good job of focusing their advice in the form of motions. From a staff standpoint, we have not been as responsive as we need to be to those suggestions. Furthermore, I think it is important in our role with advisory committees for us to be providing information to our advisory committees then help us prioritize and provide recommendations on how we should proceed in various areas in the future. We need to do a little catch up work with the Bike/Ped Committee in order to address some immediate concerns, but it certainly emphasizes the need for me to spend time as I outlined in my goals for this next year to reinvent the relationships between our advisory committees, staff and the Council to really maximize the use of our committees in a constructive way to move this community in a positive direction. Currently, a number of our advisory committees work in a bit of a vacuum as does staff. This is also further complicated by lack of time allocated to properly support these committees.
- Tim, Barb and I met to discuss concerns expressed by the Newport Employees Association regarding the finalization of job descriptions for use in the salary study. It does not appear we are that far apart on finalizing of those job descriptions.
- Attended a Yaquina Bay Managers meeting.

- Met with Derrick to brief me on a meeting regarding the use of the former maraschino cherry facility in South Beach as a research center for Oregon Dulse. Dulse is a seaweed that can be used in many different types of food products. Oregon State University is working with the Port and the City work through various issues in order to move this concept forward.
- Attended the annual volunteer dinner at the Aquarium. This was well attended. Our recipient for the Alma B. Howe's Award volunteer of the year award was Doreen Farnam who volunteers at the 60+ Activity Center. I appreciate Cindy's efforts in pulling together this annual event.
- On Saturday, April 23, I attended an Oregon Coast Aquarium Board meeting. The Aquarium and Board has just completed a comprehensive visioning process, which involved board members, volunteers and employees. It was truly a good comprehensive process that the Aquarium will use to define their future directions, which focuses on delivering a memorable experience, creating a compelling sense of place, and to be recognized as an authority on marine issues. I have enclosed a copy of their mission, vision and focus areas for your review.

UPCOMING EVENTS:

- The first budget meeting is scheduled for Tuesday, April 26 at 5 PM.
- On Thursday, April 28 at 4:00 PM, a reception will be held in the Council Chambers for Artist C.J. Rench, who has been commissioned to do the public art for the Aquatic's Center
- On April 29 at 3 PM, Safe Haven Hill will be formally dedicated.
- I will be taking May 4-6 off on vacation to do some work around the house.
- The second budget meeting is scheduled for Tuesday, May 10 at 5 PM.
- A Cascadia Subduction Zone Earthquake Community Presentation will be hosted by the City of Newport on Saturday, May 14th from 10 until 11:30 a.m. in the City Hall Council Chambers.
- Election day will occur on May 17 on the fluoridation issue, as well as the Oregon primary and other initiatives scheduled for this election.
- The third budget meeting is scheduled for Tuesday, May 17 at 6 PM.
- On May 18 at 5 PM, there will be a special City Council meeting to welcome the Mombetsu delegation in recognition of the 50th anniversary of the Newport/Mombetsu Sister City agreement. The Council is invited to participate in a potluck dinner following the meeting. Visiting city officials will be sworn in as honorary Mayor and Council members at the meeting.
- May 20, 2016, the City of Newport will be hosting the Sister City 50th anniversary dinner at the Hallmark. Please let Cindy know if you are able to attend.
- I will be taking vacation time at the end of June through the 4th of July to head back to Michigan for a week or so. There will be no Council meeting on the first Monday of July.
- There will only be one Council meeting in July, and that will occur on Monday, July 18, which the Council has excused by attendance.
- Angela and I are planning to participate in the 50th Anniversary visit to Mombetsu. We are scheduled to leave on Thursday, July 14 and return on Monday, July 25. As in the case with all adult ambassadors from Newport who are participating in the Sister City visits, we are personally responsible for our own travel expenses. This will be a great experience!

- The League of Oregon Cities Annual Conference will be held at the Salem Convention Center on September 29 through October 1st, 2016 (Please let Peggy know if you plan to attend, so that we will have the opportunity to book rooms and have an appropriate count for that convention).
- November 8, 2016, is election day for the Mayor, and Council positions for City government, as well as for State and Federal officials.

ATTACHMENTS:

- ❖ Attached is a letter to Jerry Wolcott from ODOT outlining the City Council's position on the closure of US Highway 20
- ❖ Attached is an itinerary and list of the delegation members that will be coming to Newport as part of the 50th Anniversary of the Sister City relationship with Mombetsu. They will be arriving on Wednesday, May 18 and departing Saturday, May 21. I am hopeful the Council will be able to participate in a number of the activities.
- ❖ Attached are the notes from the Central Lincoln County Workforce Housing panel discussion held on April 5
- ❖ Attached are comments from Wallace Kaufman regarding the creation of a private consortium to raise capital for employee housing.
- ❖ Attached is the position announcement for the search for an Executive Director of the Marine Studies Initiative.
- ❖ Attached is the mission/vision and strategic areas of focus adopted by the Oregon Coast Aquarium Board this past Saturday.
- ❖ Attached is a notice on a Cascadia Subduction Zone Earthquake Community Presentation. Please note, the City of Newport is hosting a presentation on Saturday, May 14th from 10 until 11:30 a.m. in the City Hall Council Chambers. Hopefully some members of the Council will be able to attend.
- ❖ Attached is a letter of thanks to Mayor Roumagoux for the participation by the City at the ribbon cutting of OMSI.
- ❖ Attached is a news article regarding the State of Oregon collecting \$6.84 million dollars in recreational marijuana taxes since January 2016.
- ❖ Attached in an article from the "Eugene Register Guard" indicating that Springfield passed an ordinance prohibiting transfer of money, items to pedestrian from cars.
- ❖ Attached is information from the Oregon Department of Land Conservation and Development regarding a new requirement for property owners in flood zones regarding requirements for the conservation of threatened and endangered animals in flood zone habitats.

I hope everyone has a great week, as we continue through Spring!

Respectfully submitted,



Spencer R. Nebel, City Manager



Spencer R. Nebel
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April 25, 2016

Jerry Wolcott
Project Leader
Area 4 Corvallis
Oregon Department of Transportation

Dear Mr. Wolcott:

On April 18 following your presentation on the final phase of the construction of US 20 between Pioneer Mountain and Eddyville, the City Council authorized the Mayor and City Manager to direct a letter to ODOT conveying the preferred times for the US 20 closures in order to minimize the impacts on the Newport business community.

We are excited about the completion of these improvements that will improve access between the valley and the coast along US 20. We are also appreciative of you taking the time to brief the City Council and other organizations on this significant project.

The City of Newport has participated in meetings with the Chamber of Commerce, Lincoln County, Port of Newport, and other stakeholders to provide meaningful input back to ODOT on the proposed closures that are required to complete this project during this summer and fall. As you are aware, this is a critical time for tourism based businesses in Newport to make sufficient earnings to carry their businesses through the balance of the year. It is absolutely critical that the timing of the closures be done in such a way to minimize any loss in traffic as a result of construction activities. The city is also aware of the very difficult working environment that will face ODOT and the selected contractor to do the final phase of work especially related to the west end curve.

In reviewing the preliminary closure times presented by ODOT, the City of Newport has the following comments:

Closure Nights - City Council supports the shift of closure nights from Saturday thru Thursday instead of Sunday thru Friday as outlined at the presentation. Friday Night is a critical night for weekend visitors coming to Newport and this traffic will be facilitated by not having any restrictions on Fridays.

Two Hour Closures - It is very important to have the two hour closures occur at the same time each day, or planned out in advance, so that people can make the appropriate travel arrangements for coming to or leaving Newport via US 20. Predictability of the closures is critical for the planned short term closures between June 1 and July 15.

Closure to Emergency Vehicles - From June 17 to October 31 US 20 is scheduled to be closed to emergency vehicles for an hour per day. It is critical that there be very clear communications with emergency responders of these closure times. There needs to be clear communications between the emergency related agencies and ODOT during this hour closure so emergency responders know when they could proceed on US 20 or when they need to look at an alternate route.

10-Hour Night Closures from July 16 through October 31 - ODOT's preliminary schedule calls for 10-hour night closures from 6 PM till 4 AM. It is very important for those business depending on day trippers from the valley to shift those closure times back to later in the evening. This enables individuals and families to have dinner in Newport at the end of a day trip and then travel back that evening. A 6 PM closure would likely have visitors from the valley leaving earlier than they would have otherwise particular if their plans included having dinner in Newport. By shifting the closing times back to 9 or 10 PM with the morning opening times changing to 5 or 6 AM, day visitor's schedules can be better accommodated. This may also help with work schedules for employees who live in the valley and work in Newport.

Lincoln County Transit - Lincoln County provides bus transportation to and from the valley via US 20. It will be very important to coordinate with Lincoln County Transit and any other transit providers on any scheduling decisions.

Destination Newport - The city has a tourism marketing committee that addresses various promotional information in order to maximize the number of tourist coming to the City of Newport. Destination Newport is willing to work directly with ODOT and any public relations entity retained by ODOT in order to work to craft a consistent message regarding the US 20 construction project. We would encourage ODOT and ODOT's public relations firm to work directing with Destination Newport on this messaging.

Thank you meeting with the City Council and giving the City Council and other groups the opportunity to provided comments to the schedule. Like ODOT, the City of Newport is very excited to have this project completed this Fall. Please give careful consideration to these suggested modifications.

Sincerely,

Sandra Roumagoux
Mayor



Spencer R. Nebel,
City Manager

Cc: City Council; Lincoln County Board; Greater Newport Chamber of Commerce;
Port of Newport; Destination Newport Committee; ODOT Director, Matt Garrett; COGITO

**Newport / Mombetsu Sister City Exchange
50th Anniversary Visit 1996-2016**

May 18 Wednesday

- 12:39 p.m. Arrival at Portland International Airport-PDX
- 4:00-5:00 p.m. Mombetsu Visitors Arrive at **City Hall**
Meet Host Families, Luggage, Snacks
Check in at Hallmark using Charter Bus if timing is good-TBD.
- 5:00 p.m. Special Newport City Council Meeting
Introductions and seating of Mombetsu City Officials
Speeches from the Mayors and Committee Chairs
Exchange of Mayor to Mayor Gift
Ceremony outside City Hall to Commemorate 50th Anniversary
Tree Planting—Monument Unveiling
Speech to commemorate the Monument.
- 6:00 p.m. Welcome Potluck Dinner at the Visual Arts Center
(Private Cars for transfer)

May 19 Thursday

Pick up point will be Hallmark Resort for Private Car and Bus

Mayor and City Officials: (Private Cars)

- 9:00 a.m. -11:30a.m. *Local Industry and Tourism Walk*
9:00 a.m. *Bay Front Planning Walk - Mark and Spencer?*
9:30 a.m. *Local Ocean Fish Market and Restaurant- Sam and Amber*
10:00 a.m. *Dock Walk with Kaety Jacobson*
10:45 a.m. *Maritime Museum*
- 10:00–11:30 a.m. Shop and walk the Bay Front to Maritime Museum. **(Bus)**
- 11:30 a.m. Leave from the Maritime Museum together. **(Bus)**
- 12:00 p.m. Rotary Luncheon and Celebration at Shilo Inn
Historic Presentation from Newport and Mombetsu Delegates
- 1:00 p.m. – 5:00 p.m. Visit Siletz Tribal Headquarters **(Bus)**

Mayor and City Officials: (Private Cars)

- 1:00 p.m. *City Hall - Departmental Interests*
- 2:00 p.m. *Destination Newport Committee Meeting and Information*
- 2:30 p.m. *Arts Industry Tour*
- 3:30 p.m. *Chamber of Commerce Tourism Support Services*

Bus will return to Hallmark Resort about 5:00 p.m.

- 6:30 p.m. – BBQ at Yacht Club hosted by Tom and Alice McNamara and Sister City Committee and Friends **(Bus or Private Car)**

May 20 Friday

Pick up point will be Hallmark Resort for Private Car and Bus

- 7:45 a.m. *Radio Interview with Mayor, Chairperson of the Council, President of Mombetsu International Relation/Exchange Committee*
(Private Cars-Return to Hallmark to meet Bus)

Mayor and City Officials: (Bus)

- 9:00 a.m. *Kevin Greenwood, Port of Newport – House of Spirits*

9:30 a.m. Hatfield Marine Science Center

10:00 a.m. Camp Gray, Coastal Discovery Center, OMSI

10:30 a.m. Oregon Coast Aquarium

- 9:00 a.m. -11:30 a.m. HMSC and Aquarium and Estuary Trail **(Bus)**
9:15 a.m. Hatfield Marine Science Center Tour- Estuary Walk
10:00 a.m. Camp Gray then to Aquarium **(Whole Group-Bus)**
- 12:00 p.m. Chamber of Commerce Luncheon **(Bus)**
Introduction of Delegation and Speech / Tourism Forum
- 1:15 p.m. Burrows House to see History of Sister City Display **(Bus)**
- 2:00 p.m. Options for shopping, relaxation, or special interest meetings. **(Bus and Private Car)**
- 6:00 p.m. Banquet at Hallmark Resort
Exchange of Gifts and Speeches by Delegation

May 21 Saturday

- 9:00 a.m. Gathering and Departure from **Hallmark Resort**

List of Mombetsu Deligation Members

No.	Name	Sex	Age	Title
1	Yoshikazu MIYAKAWA	M	61	Mayor of Mombetsu
2	Hisashi SHIBATA	M	72	Chairperson of the City Council
3	Shuichi TOKUSHO	M	55	Director of Comprehensive Strategy Promotion Division, City of Mombetsu
4	Norimichi MORINO	M	46	Manager of Comprehensive Strategy Promotion Division, City of Mombetsu
5	Shogo TERASAKI	M	31	Staff of Comprehensive Strategy Promotion Division, City of Mombetsu
6	Ken'ichi KOBAYASHI	M	44	Chief of Mombetsu City Museum
7	Miyuki AZUMI	F	34	Staff of Secretary Division
8	Motoko OTAKE	F	63	Board Member of Mombetsu International Relation/Exchange Committee
9	Yoko KATO	F	75	President of Mombetsu International Relation/Exchange Committee
10	Masao KOBAYASHI	M	66	Secretariat Chief of Mombetsu International Relation/Exchange Committee
11	Naoe NAGAO	F	61	Member of Mombetsu International Relation/Exchange Committee
12	Hitomi SAITO	F	61	Member of Mombetsu International Relation/Exchange Committee
13	Toshiko UMATSUGI	F	69	Member of Mombetsu International Relation/Exchange Committee
14	Takato FUJII	M	27	Member of Mombetsu International Relation/Exchange Committee
15	Daisuke YAMAMOTO	M	35	Member of Mombetsu International Relation/Exchange Committee
16	Yoko ABIKO	F	69	Member of Mombetsu International Relation/Exchange Committee
17	Yoko YANAGIHARA	F	68	Citizen of Mombetsu City
18	Haruko MIYAKAWA	F	59	Wife of Mayor
19	Noriko YOSHIMURA	F	?	Attendant from Travel Company H.I.S.

As of April, 2016

Accommodation in Newport
Hallmark Resort
Hallmark Resort, with Ms. Sue Tomita
Home Stay
Hallmark Resort, with Mayor
Hallmark Resort

Central Lincoln County Workforce Housing Panel Discussion

April 5, 2016 – Meeting Notes

IN TERMS OF WORKFORCE HOUSING DEVELOPMENT, WHAT ARE WE DOING WELL IN LINCOLN COUNTY?

- There is moral, political, and public support for workforce housing development.

IN TERMS OF WORKFORCE HOUSING DEVELOPMENT, WHAT COULD WE BE DOING BETTER IN LINCOLN COUNTY?

- We need to provide more housing for every income level.
- We need more recognition/an established definition of “workforce housing” and targeted income levels.
- We need to pick and choose a set of priorities and focus on those.
- We need to define the roles and responsibilities of government, private industry, and non-profits.
- We need to build the capacity of development entities.
- We need to establish development partnerships.
- We need better coordination and communication between partners.

HOW DO WE GET THERE?

- Identify problem(s) we are trying to solve.
- Avoid broad brush and laundry list approaches; develop a focus.
- Establish goals.
- Work to establish unified political will.
- Use success to motivate change.
- Leverage regional workforce needs.
- Coordinate “story” and efforts across the County and with state agencies (OHCS, Business OR, ODOT, Regional Solutions).
- Bring homeownership education to Lincoln County.
- Pool local capital to finance local housing purchases.
- Plan Urban Renewal with workforce housing development as a goal.
- Establish a regional task force on housing (use Corvallis Task Force as a potential model).
- Employ tools as a multi-jurisdictional team (e.g. construction excise tax, inclusionary zoning).
- Develop capacity for land parcel assembly.
- In Newport, capitalize on upcoming opportunities (Visioning process, Northside URA, OSU expansion, fairgrounds) to focus on housing.
- Research and consider a scaled System Development Charge (SDC) formula to incentivize smaller home development.

- Research and consider revised zoning and other incentives to encourage cottages, clusters, ADUs and development of rental housing.
- Consider zoning and policy changes to incentivize infill and rehab opportunities and mixed use development in downtown designs.
- Consider establishing a major employers' housing development consortium.

MULTI-DISCIPLINARY TASK FORCE ON HOUSING: HOW TO PROCEED AND OPERATE

- Identify which problem(s) task force is trying to solve.
- Identify barriers to success.
- Establish a focus.
- Work together as a regional team.
- Match appropriate tools with appropriate problems (including all mentioned in previous section).
- Consider paid staff to manage process and progress.
- Consider Economic Development Alliance of Lincoln County (EDALC) as potential local coordinator and OR Cascades West COG as potential regional coordinator.
- “Communication” and “collaboration” should be a major goals and priorities of the task force.

CONTACTS

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COMMENTS BY WALLACE KAUFMAN
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Land will always be put to its highest and best use.

What is highest and best use? It is any present or soon feasible use of a property that will bring the highest return to the owners. That return may be rents or profits from sales.

The feasible uses of a piece of land are determined by only two factors:

1. Market demand
2. Legal uses

Can any of us change market demand? Only if we can think of ways to make change the income expected.

Can any of us change the legal uses? Government can. The big rub here is that when government changes the legal use, it often goes several oxen owned by or enjoyed by others.

Down zoning from a present highest and best use to a less profitable one simply robs the present owner of value. Sometimes that triggers the final clause of the 5th Amendment to the US Constitution: "nor [may any citizen] be deprived of life, liberty, or property, without due process of law; nor shall private property be taken for public use, without just compensation."

Even if the 5th amendment is not violated, the process may open deep wounds in the community. Those who lose may mount powerful political opposition. The losses may be the financial losses of a property owner, or they may be the loss of environmental values. They may be losses suffered by neighbors.

One of the least controversial proposals to change highest and best use is inclusionary zoning. A developer must include "affordable housing".

Two things make this approach irrelevant.

First, it almost never produces any significant number of units of affordable housing.

Second, those buyers lucky enough to get the affordable units, soon resell them at market value. At best it is a temporary gift to a few lucky winner's of life's lottery.

I would propose to you that there is only one way to create a significant number of affordable employee occupied housing. That is to make affordable housing a highest and best use. How can that be done?

My proposal is that it can be done if profits from development are added to benefits to employers. And how can we combine those two values?

I have proposed that the county's largest employers form a for-profit consortium to create housing for their employees. That consortium would create both a large fund of capital and the ability to borrow or leverage assets.

Such a private consortium can raise capital that no non-profit or government entity can possibly raise. The consortium, by its founding documents, would be limited to creating employee housing. I have many ideas about how this would work, and I propose that the first step would be a meeting of employers, large and small, and also any potential individual or organizational investors. Those investors could include non profits.

Such a meeting would determine interest and discuss several important steps. They include:

1. How investors would participate and profit
2. The legal form of a consortium
3. The role for government agencies

In the details, of course, are both the devil and the divine. But the history of efforts to provide affordable housing in communities like ours makes several things very clear.

First, government can provide only a token number of units. That means a kind of lottery with a few lucky winners, and no real solution to the affordability problem for employee housing.

Second, a significant number of affordable employee housing units can only be created by significant capital.

So, either this meeting leads to more token efforts that benefit a lucky few, or it leads to a new kind of effort to enlist the great power of private capital for a public good.



Position Announcement

Search for Executive Director, Marine Studies Initiative
Oregon State University
Corvallis, Oregon

Oregon State University (OSU) seeks an Executive Director for the Marine Studies Initiative (MSI). This is an internal search; only current OSU tenured professors with considerable leadership experience will be considered for this position. Applications are due no later than Sunday, March 6, 2016.

Background

Building on Oregon State's half century of excellence in marine sciences, OSU is creating a globally distinct marine studies program that blends the natural and social sciences, business, engineering, education, the arts and humanities. Through its Marine Studies Initiative (MSI), Oregon State will be recognized as a global leader in 21st-century transdisciplinary education and research and lead the development of inclusive strategies for successful stewardship of the oceans and planet for today and tomorrow. The mission of the Marine Studies Initiative is to create a healthy future for our oceans and the planet through transdisciplinary research and teaching that emphasizes collaboration, experiential learning, engagement with society and problem solving.

Through a year-long effort by Oregon State faculty and students and educational partners from across the state, and through hundreds of conversations with Oregon citizens and decision makers over the last year, a strategic plan articulating the goals and aspirations for the Marine Studies Initiative has been written (<http://leadership.oregonstate.edu/marine-studies-initiative>). We seek a dynamic leader to carry this strategic plan forward to implementation, while promoting this unique opportunity for OSU and the state of Oregon to provide educational and research opportunities in the context of marine studies.

OSU has an institution-wide commitment to diversity, multiculturalism and community. The University actively recruits and retains a diverse workforce and student body that include members of historically underrepresented groups. It strives to build and sustain a welcoming

and supportive campus environment. OSU provides outstanding leadership opportunities for people interested in promoting and enhancing diversity, nurturing creativity and building community.

Position Summary

The MSI Executive Director reports to, and serves at the pleasure of, the Provost and Executive Vice President, while staying in close consultation with the Vice President for Research. The MSI Executive Director will be a creative and innovative thinker who will build on OSU's strengths as an international research university. The MSI Executive Director will be responsible for the further development, growth and expansion of the Marine Studies Initiative.

Key Relationships

Reports to: Provost & Executive Vice President

In Consultation with: Vice President for Research

Guided by: An internal OSU advisory committee, initially consisting of the Senior Vice Provost for Academic Affairs, the Vice President for Research, and the relevant deans, and engaged with relevant external stakeholders

Direct reports: TBD

Key relationships: OSU Academic Deans; Vice Provosts; Vice Presidents; OSU Foundation; external stakeholders, etc.

Major Responsibilities

The MSI Executive Director is OSU's lead for the Marine Studies Initiative with responsibility for:

- Implementing the new educational programs and enhance interdisciplinary research opportunities, as outlined in the MSI strategic plan.
- Working collaboratively with relevant deans on hiring new faculty for the MSI and incentivizing existing faculty to participate in the MSI activities.
- Working in partnership with the HMSC Director to work with relevant communities to advance the MSI initiative.
- Supervises MSI Office personnel and activities
- Elevating and advancing a compelling shared vision for the Marine Studies Initiative in the context of OSU's Strategic Plan for the 21st Century and with the goal of being a top-10 land grant university.
- Advancing MSI's strategic direction, mission, vision, and goals.

- Advocating for growth and innovation in marine studies, including academic programs, research, outreach and engagement, and funding at national, state and local levels.
- Participating in a sustained and aggressive commitment to private, foundation, and corporate fundraising working in partnership with faculty leaders, University leadership and the OSU Foundation.
- Creating and sustaining an environment of academic and scholarly excellence in order to enable success for students, faculty, and staff, including the evaluation and career development of faculty and staff.
- Developing and implementing a business plan that looks to strategic opportunities for sustainable program development.
- Developing and enhancing relationships with internal and external constituencies.
- Raising the visibility and profile of the Marine Studies Initiative at the state, regional, national and international levels.
- Elevating OSU's commitment to a diverse, inclusive and multicultural University, and creating a civil and respectful environment that embraces all individuals.
- Fostering interdepartmental and interdisciplinary programs, scholarship, and initiatives.
- Further advancing the learning-centered and research cultures of the University.

Qualifications

The successful candidate will bring most, if not all, of the following professional qualifications, skills, experiences, and personal qualities:

- A distinguished record in teaching, scholarship and service consistent with the expectations of the rank of professor at OSU.
- A proven record of leadership in an academic or other institution.
- A terminal degree.
- Ability to facilitate a collaborative and collegial leadership environment
- Administrative ability and competence, including budget and financial management processes, public relations and development, strategic planning, policy formation, and personnel management.
- A clear understanding of the mission of a land, sea, sun, and space grant university.
- Demonstrated track record of advancing diversity, including cultural and ethnic diversity, equity, and inclusion.
- Demonstrated commitment to high quality research, interdisciplinary education, and effective outreach and engagement.
- Demonstrated commitment to high-quality learning and student success at the undergraduate and graduate levels; experience in advancing innovation in academic programs and student experiences.

- Highest degree of personal integrity.
- Leadership and success in philanthropic development and fundraising.
- Leadership and success in securing internal and external programmatic support for instruction, research, service, and outreach.
- Leadership skills with the ability to set challenging and attainable goals, to set priorities, and work with and inspire others to high levels of creative performance.
- Understanding of current and emerging issues in marine research, education, and outreach of importance to the state, nation, and the world.

The Search Process

The MSI Executive Director appointment will be for an initial period of three years, at the end of which the MSI leadership structure will be revisited in the context of future plans for MSI. The hiring decision will be made by OSU's Provost and Executive Vice President.

To apply, and view position details, go to <http://oregonstate.edu/jobs/> posting, #P00068UF and electronically submit: 1) a letter of interest including a statement of philosophy or vision for the Executive Director for Marine Studies Initiative, and addressing the qualifications for this position; 2) a current CV; and 3) contact information for five current references, including their name, title, phone number and e-mail address. Strict confidentiality will be maintained, and references will not be contacted without permission. Materials should be submitted by Sunday, March 6, 2016.

Questions may be directed to: Dan Edge, Associate Dean for the College of Agricultural Sciences and Search Committee Chair daniel.edge@oregonstate.edu.

OSU commits to inclusive excellence by advancing equity and diversity in all that we do. We are an Affirmative Action/Equal Opportunity employer and particularly encourage applications from members of historically underrepresented racial/ethnic groups, women, and individuals with disabilities, veterans, LGBTQ community members, and others who demonstrate the ability to help us achieve our vision of a diverse and inclusive community.



Mission: We create unique and engaging experiences that connect you to the Oregon Coast and inspire ocean conservation.

Vision: The Oregon Coast Aquarium is a captivating destination and a trusted resource for ocean education and conservation in the Pacific Northwest.

Values:
 Respect, Teamwork, Passion,
 Guest-Focused, Creativity,
 Quality, Continuous Evolution,
 Integrity, Sustainability

	Deliver Memorable Experiences	Create a Compelling Sense of Place	Be a Recognized Authority
Why?	Providing great guest experiences is a proven way to attract visitors, create repeat visitors, grow membership, and increase stay time--all important ways to add to the bottom line for both mission and revenue.	The Oregon coast is imbued with a strong sense of place and the Aquarium is perfectly situated and designed to capture it.	Becoming a recognized authority and a trusted resource for the health of the oceans is a bold but achievable vision for the Aquarium.
Strategic Areas of Focus	<ul style="list-style-type: none"> Enhance & Increase Guest Interactions Create Personalization of Experiences Refresh and add Exhibits & Interpretation Strengthen Connection to Outdoors Further Develop Programming 	<ul style="list-style-type: none"> Create Connections to Pond & Estuary Reimagine Amenities to Align with Mission Begin the Experience at the Entry Expand and Maintain a Diverse Collection Offer Programming to extend experience beyond the facility 	<ul style="list-style-type: none"> Share Our Stories of Caring & Conservation Develop Authority Brand around core Conservation Focus areas Demonstrate Animal Care Best Practices Nurture Partnerships with Community Serve a Resource Role on regional conservation issues
Early Actions	<p>Enhance the 'first touch' in and the 'last touch' out of the Aquarium</p> <p>Maximize use of new presentation stage</p>	<p>Develop and implement a strategy and plan to improve physical elements of entry and exit experience, e.g. estuary overlook, signage.</p> <p>Increase animal diversity, including program animals</p>	<p>Identify Key Conservation Focus Areas; define current strengths, e.g. <i>dive-based research; marine debris; marine reserves; ocean acidification</i></p>
Strategies	<ul style="list-style-type: none"> Increase accessibility for animal encounters Enhance behind-the-scene areas/experience Develop matrix for current and desired level and frequency of animal/guest interactions Evaluate and implement encounters Develop exhibit strategy – refresh and changing Improve exhibit signage and lighting Add off campus excursions Develop Concierge 'experiences' desk Create <i>'Tell Us Your Story'</i> & <i>'Conservation Ask'</i> 	<ul style="list-style-type: none"> Evaluate and implement green best practices for café and retail amenities to better align with mission <ul style="list-style-type: none"> Water fill stations Explore adding satellite food locations Add Nature Play as part of experience Test and implement technology solutions to enhance the guest experience 	<ul style="list-style-type: none"> Personalize animals in Aquarium's collection Increase media presence highlighting animal stories Highlight staff stories Increase presentations to peers on conservation focus areas Highlight Aquarium's work with rehab of birds, turtles, and marine mammals

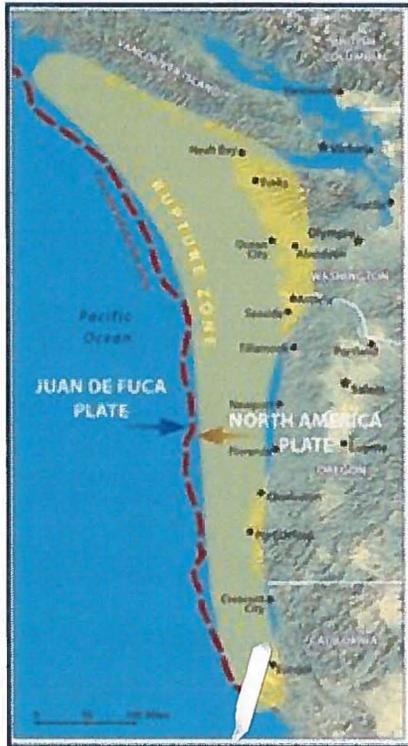


We've set our sights on a bold vision and have focused on three strategic imperatives to attain this vision. We recognize that in order to take even the first step in this ambitious journey, we need to commit to pursuing excellence in four foundational areas without which we will falter.

	Animal Welfare	Financial Sustainability	Strong and Stable Organization	Brand
Strategic Areas of Focus	<p>We are committed to providing unparalleled excellence in care and the best quality of life for our animal collection.</p> <ul style="list-style-type: none"> • Improve facilities and infrastructure to further enhance animal care • Invest in professional training for animal care staff • Pursue innovative and best-in-class exhibit design, care, and practices 	<p>We will have a sustainable business model, energize our team for growth, and embrace the opportunities our future holds.</p> <ul style="list-style-type: none"> • Strengthen stability of core income streams through strategic attendance growth and pricing adjustments • Further diversify revenue sources through fundraising, partnerships, and added earned revenue 	<p>We commit to strengthen and develop our board and "right-sizing" our staff, always being mindful of the impact of change on our organizational infrastructure.</p> <ul style="list-style-type: none"> • Further develop the Board to achieve our vision • Strategically invest in staff and volunteers • Embrace technology solutions to support our business and our guests 	<p>We will develop our brand as both a destination and a recognized authority on the oceans with a better understanding of our audiences.</p> <ul style="list-style-type: none"> • Refresh our brand to reflect our new mission and vision • Use our stories to better communicate our mission and messages to guests, members, and the community • Develop greater reach and impact across the Pacific Northwest
	<p>Create concept Master Plan for Industrial Holding Area Secure vehicle</p> <ul style="list-style-type: none"> • Increase enrichment opportunities • Increase diagnostic capabilities • Enhance diet and nutrition analysis • Identify opportunities for additional staff time for training and enrichment • Improve animal holding and quarantine • Improve rehab facility • Secure reliable animal transport 	<p>Assess fundraising campaign and strategy tied to new plan</p> <ul style="list-style-type: none"> • Conduct research to better understand markets • Explore partnerships to secure outside funding (ODFW) • Continue to grow attendance in shoulder seasons • Evaluate pricing change based on market data • Expand income from add-ons; outdoor experiences, animal encounters, and programs 	<p>Create Board Development Plan & Implementation Strategy</p> <ul style="list-style-type: none"> • Improve volunteer training; Infrastructure; and programs • Evaluate staffing to identify areas of need to support plan • Evaluate Internship opportunities • Identify opportunities to have greater field connections • Increase professional development and training • Upgrade office technology and provide tech training and support 	<p>Develop and implement new brand strategy and platform</p> <ul style="list-style-type: none"> • Conduct market research to better understand market, motivation, and impacts. • Develop mechanisms to gain greater guest and member insights • Increase visibility through PR, partnerships, and signage • Increase member touch points • Confirm scope and reach of outreach efforts
Early Actions				
Strategies				



Cascadia Subduction Zone Earthquake Community Presentations



Community members are invited to attend one of the many cascadia earthquake preparedness presentations offered in May and June. These educational presentations are provided with the support of the Lincoln County solid waste providers: Dahl Disposal, North Lincoln Sanitary and Thompson's Sanitary and your Lincoln County Sheriff's Office, coordinating Cities and Confederated Tribe of Siletz Indians.

These events provide an opportunity to:

- Learn more about our earthquake fault
- Gather ideas and tips to prepare
- Ask questions to build your personal resiliency to survive and recover from a cascadia event or any emergency



Saturday, May 14, 2016

- 10 – 11:30 am, City of Newport Council Chambers, 169 SW Coast Hwy
- 1:30 – 3 pm, City of Waldport Community Center, 265 E Hemlock (Hwy 34)

Wednesday, May 25, 2016

- 6 – 7:30 pm, City of Lincoln City Council Chambers, 801 SW Hwy 101

Thursday, May 26, 2016

- 6 – 7:30 pm, City of Toledo Toledo Fire Station, 285 NE Burgess Road

Tuesday, May 31, 2016

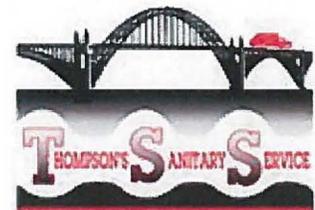
- 6 – 7:30 pm, City of Yachats Yachats Commons, 441 Hwy 101 N.

Wednesday, June 22, 2016

- 6 – 7:30 pm, City of Depoe Bay Depoe Bay Commons, 220 SE Bay Street

Tuesday, June 28, 2016

- 6 – 7:30 pm, City of Siletz and Confederated Tribes of Siletz Indians Siletz Library, 255 S. Gaither Street



No RSVP Needed – Free Preparedness Training

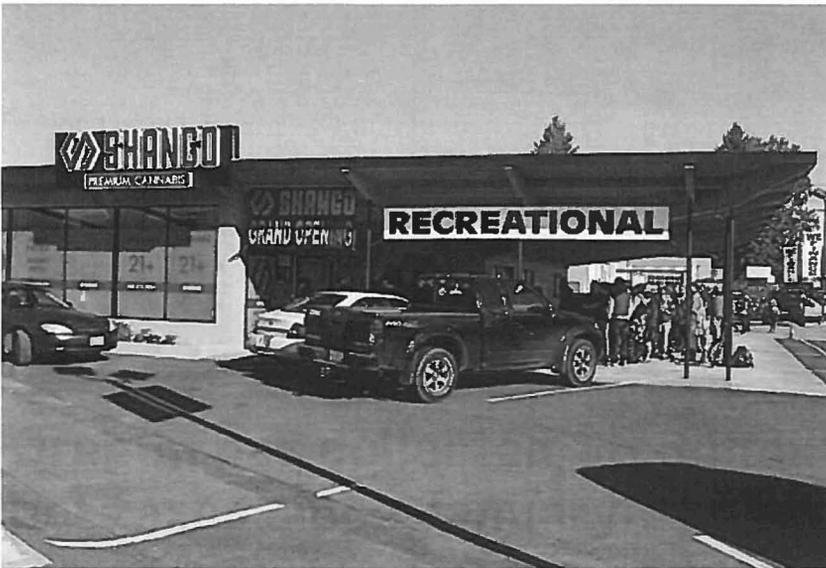
For more information contact:
Jenny Demaris, Emergency Management
Lincoln County Sheriff's Office

Dear Mayor Roumagnoux,

A belated but sincere thank you for helping us open our Coastal Discovery Center at Camp Gray! Your ongoing support and your meaningful comments at the Ribbon Cutting are much appreciated. We also greatly appreciate your beautiful painting and now it will be a welcoming icon for generations to come.

Outdoor science is in full swing at the site and we look forward to an exciting future!
Best Regards, Catharine & the OMSI Team

Oregon has collected \$6.84 million in recreational pot taxes since January



Marijuana dispensaries selling recreational marijuana sold an estimated \$27 million in pot during the month of February. The state on Wednesday released the latest tax collection data. (*The Oregonian*)



By **Noelle Crombie** | [The Oregonian/OregonLive](#)

[Email the author](#) | [Follow on Twitter](#)

on April 20, 2016 at 9:39 AM, updated April 20, 2016 at 6:19 PM

Oregon dispensaries have something to celebrate on this stoner holiday: They've sold an estimated \$27 million worth of recreational marijuana since the start of the year.

The Oregon Department of Revenue on Wednesday said it collected \$6.84 million in taxes from sales of recreational pot in January and February. The figure doesn't include medical marijuana sales, which remain untaxed.

The state says about 320 medical marijuana dispensaries were selling recreational pot in February.

The state announced last month that it had collected \$3.48 million in taxes from the first month of sales. Since then, it has collected another \$3.38 million.

Tax collections so far have blown out economists' predictions for the first year of taxed pot sales. Those estimates ranged from \$2 million to \$3 million after the state paid for the costs of regulation.

Oregon's medical marijuana stores have been allowed to sell a limited amount of cannabis flowers, as well as starter marijuana plants and seeds, to anyone 21 and older since last October.

The Oregon Legislature this year expanded the types of products that can be sold to

recreational customers, but the state has not drafted rules for those expanded sales.

The state's temporary 25 percent tax on recreational pot kicked in Jan. 1.

That tax will eventually be replaced with one ranging from 17 percent to 20 percent once the Oregon Liquor Control Commission assumes control over recreational marijuana sales later this year.

The Legislature set the base tax rate at 17 percent, but cities and counties may adopt ordinances that add up to 3 percentage points more.

Next year, the first full year of sales under the liquor commission, state economists expect recreational cannabis sales to generate \$10.75 million in tax revenue after the state covers startup costs. That number is expected to climb to \$62.42 million for the 2017-2019 biennium.

Wednesday's announcement comes on **4/20, widely viewed as an unofficial holiday** for marijuana enthusiasts.

-- Noelle Crombie

MARIJUANA LEGALIZATION IN OREGON

Rescheduling marijuana: What the move would mean for researchers (Q&A)

Out-of-state companies eye Oregon marijuana market for expansion

New report looks at jobs, wages created by Oregon's new pot industry

Steve DeAngelo of California marijuana company, Harborside, talks about decision to leave Oregon market (Q&A)

Northeast Portland medical marijuana dispensary falls through, highlighting problem for pot businesses trying to find real estate

All Stories

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The Register-Guard

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NEWS LOCAL

SPRINGFIELD GOVERNMENT

Springfield passes ordinance prohibiting transfer of money, items to pedestrian from car

City Council creates new violation under city code, fining motorists up to \$50 if cited

BY ELON GLUCKLICH

The Register-Guard

APRIL 5, 2016

621 Tweet 13

Like

SPRINGFIELD — Pass a dollar bill or sandwich to a panhandler while stopped at a red light and risk paying a lot more.

The City Council voted 4-1 Monday to create a new violation under city code, fining motorists up to \$50 for transferring money, food or property to a pedestrian while on a street or highway in the city.



But first, more than a dozen speakers blasted the proposal as unnecessary and cold-hearted during a nearly hourlong public comment session.

“I know about the heart of Springfield. This ordinance isn’t about the heart of Springfield,” resident David Strahan said. “Don’t penalize people because they have a kindness of heart.”

Councilor Hillary Wylie was the lone vote against the ordinance. Councilor Sean VanGordon was absent.

Councilors, Mayor Christine Lundberg and Springfield Police Chief Tim Doney have repeatedly called the ordinance a safety issue, noting numerous dangerous traffic situations on the city’s streets and at busy intersections.

“This ordinance was set up with safety in mind,” Lundberg said Monday.

The ordinance creates a new section in the city's traffic code: "Unlawful Transfer on Vehicular Portion of the Right-of-Way." It doesn't forbid the act of panhandling, but moves the activity to places a vehicle can legally park.

The city has tweaked the ordinance a few times since councilors started discussing it in February. The first version would have subjected drivers, passengers and pedestrians to the \$50 fine, but the city dropped the fine against pedestrians last month.

The first version also would have offered exemptions for fundraising drives like the International Association of Firefighters' popular "Fill the Boot" program, where firefighters solicit roadside donations for charities. That exemption was scrapped from the final ordinance.

Of the 16 residents who spoke Monday, 14 opposed the unlawful transfer ordinance. That came after nine of 10 speakers opposed it at a public hearing last month. Many have rejected the city's public safety pitch as a ruse to discriminate against panhandlers.

"We do have laws to deal with activities that impede traffic," Springfield resident Donna Riddle said. "I haven't heard of any injuries caused by panhandling."

One speaker in favor of the ordinance Monday, a former emergency services call taker, said she's heard of numerous traffic incidents caused by panhandling. The other speaker in favor, Shannon Mudge, a business owner along Pioneer Parkway, said many of the people supposedly panhandling along the parkway are dealing heroin.

Councilor Marilee Woodrow said she respected the arguments from opponents of the fine, but noted others who have supported it in conversations and emails.

"I've heard from at least a couple dozen people, if not more, who are in favor of the ordinance," Councilor Marilee Woodrow said. "It has balanced out from the people who have testified tonight."

But Wylie, the only councilor to vote no, said she decided after researching the issue that drivers would pose more of a safety risk trying to park to give a donation, than giving while stopped at a red light or stop sign.

"When you really study the safety issues, trying to park and pass some money that way is not appropriate. I think basically this ordinance is rather petty," Wylie said.

The unlawful transfer ordinance has the American Civil Liberties Union's attention. Courts across the country have upheld the right to panhandle as free speech protected by the First Amendment. The ACLU's Oregon branch previously said it wanted to hear from anyone cited under the policy, if the council passed it.

Springfield follows Oregon cities like Cottage Grove, Roseburg, Medford and Coos Bay, which have passed their own restrictions on roadside panhandling in the last decade.

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For several years, the National Oceanic and Atmospheric Administration Fisheries Service (NOAA-Fisheries) and the Federal Emergency Management Agency (FEMA) have been working together to identify measures that will reduce negative impacts from the National Flood Insurance Program (NFIP) on salmon, steelhead and other species listed as threatened under the Endangered Species Act (ESA).

The federal National Flood Insurance Program (NFIP) provides flood insurance for homeowners and property owners generally. In Oregon, 260 cities and counties and three Indian tribes participate in the NFIP.

The NFIP is administered by FEMA. The Department of Land Conservation and Development (DLCD) is designated as Oregon's NFIP coordinating agency. FEMA sets standards for local governments participating in the NFIP, including requirements for local floodplain development ordinances. DLCD assists local governments with implementation of those standards.

For marine and anadromous species the ESA is administered by the National Marine Fisheries Service (NMFS), a branch of NOAA also known as "NOAA-Fisheries". The ESA provides for the conservation of threatened and endangered plants and animals and the habitats in which they are found; and requires federal agencies to ensure that actions they authorize, fund, or carry out do not jeopardize the continued existence of any ESA listed species.

[Department of Land Conservation and Development – Statement to Local Governments](#)

- [More about FEMA](#)
- [More about NFIP](#)
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History

In July 2010 the Federal Emergency Management Agency (FEMA) entered into a settlement agreement with Audubon Society of Portland, North West Environmental Defense Center, the National Wildlife Federation, and Association of Northwest Steelheaders. FEMA accepted the concerns raised by the environmental groups and agreed to initiate consultation with the National Marine Fisheries Service (NMFS). The interagency consultation process between NMFS and FEMA, which followed, is required by section 7 of the Endangered Species Act (ESA) and is intended to ensure that federal actions do not contribute to habitat loss or increase the risk of species extinction. A biological opinion (or BIOP) is the document produced as a result of the process.

Biological Opinion

On April 14, 2016 the National Marine Fisheries Service (NMFS) delivered to the Federal Emergency Management Agency (FEMA) a jeopardy biological opinion (BIOP) on implementation of the National Flood Insurance Program (NFIP) in Oregon. The BIOP includes a set of recommendations for reducing the impact of NFIP related development on salmon.

A BIOP is a scientific judgment about the potential effects of a federal action on an ESA listed species. Although the document is called an "opinion," it has the force of a decision document. FEMA must respond to the findings in the BIOP. This BIOP is a "jeopardy opinion" to which NMFS has attached a

set of recommendations, or "reasonable and prudent alternatives" (RPAs) to FEMA's February 2013 proposal for reducing the impacts of the NFIP on salmon. Essentially, NMFS has concluded that development in floodplains displaces important habitat, which salmon utilize during flood events, and contributes to instream water quality and hydrologic conditions that are unfavorable for fish.

Impacts to the NFIP

FEMA will begin to implement measures described in the various elements of the RPA immediately. In some cases FEMA may choose to substitute strategies that are equally effective at avoiding jeopardy. Some RPA elements concern measures that FEMA can implement directly, such as new floodplain mapping schedules. Other RPA elements anticipate local actions by NFIP communities.

The RPA describes an interim phase that calls for FEMA to direct NFIP participating communities to implement new floodplain development permitting standards based on existing guidance and administrative tools with substantially enhanced technical support from both FEMA and NMFS. The second phase calls for FEMA to revise its floodplain management regulations and/or associated guidance and technical documents as needed to implement the RPA's mapping, development, mitigation, and reporting standards. The RPA lays out a schedule that begins immediately and calls for a fully implemented program in 5 years.

Ultimately, NFIP communities in the 31 counties with ESA listed salmonids will need to increase habitat protections. Development that degrades floodplain functions includes: clearing of native riparian vegetation; increases in impervious surface; displacement or reduction of flood storage via fill or structures; interruption of habitat forming process; increases of pollutant loading in receiving water bodies; and increases in stormwater. The new expectations will be described by FEMA guidance, which will be drafted over the next several months.

What NFIP Communities can expect

FEMA expects communities and local governments to respond to the findings that floodplain development can harm salmon by applying habitat review criteria to floodplain development applications. The Department of Land Conservation and Development will actively work with local governments, and FEMA as FEMA implements NFIP revisions in Oregon. This assistance may include:

- Workshops and presentations
- Guidance
- Model codes
- Grants
- Technical assistance

It will take some time for DLCD to fully review the documents and provide a synopsis of possible changes to FEMA's floodplain mapping protocol and NFIP floodplain permitting standards. As new NFIP standards or guidance come on line compliance on the part of NFIP communities will be evaluated during periodic community assistance visits.

Key Documents

[National Marine Fisheries Service Biological Opinion](#)

[NOAA Fisheries – West Coast Region](#)

[NOAA Fisheries – Oregon Coast Salmon Recovery Domain](#)

Contact Information

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